

BOARD OF DIRECTORS' MEETING

Based on the Company's Articles of Association, the Telkom Board of Directors must hold internal meetings monthly and at any time necessary. The Board of Directors must also hold joint meetings with the Board of Commissioners at least once every 4 months. If more than half of the total number of members of the Board of Directors are present or legally represented at the meeting, a quorum can be achieved. Each member of the Board of Directors present or legally represented has one vote.

Decision-making at meetings is carried out by prioritizing deliberation to reach a consensus. If consensus cannot be reached, decisions are made based on the majority vote of the members of the Board of Directors who are present or legally represented. Throughout 2023, Board of Directors meetings have been held 68 times. The following tables present the frequency of attendance of members of the Board of Directors at meetings during 2023.

Board of Directors' Attendance and Agenda at Internal Meetings

No.	Date	Meetings Agenda																	
1.	January 3, 2023	1. Operational Performance Report & Revenue W4 December 2022 2. Report of Limited Meetings Agenda																	
	Attendance List	<table border="1"> <thead> <tr> <th>RA</th> <th>HS</th> <th>FMV</th> <th>HW</th> <th>MFR</th> <th>BSW</th> <th>AW</th> <th>BW</th> <th>HB</th> </tr> </thead> <tbody> <tr> <td>√</td> <td>√</td> <td>√</td> <td>-</td> <td>√</td> <td>-</td> <td>√</td> <td>√</td> <td>N/A</td> </tr> </tbody> </table>	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB	√	√	√	-	√	-	√	√
RA	HS	FMV	HW	MFR	BSW	AW	BW	HB											
√	√	√	-	√	-	√	√	N/A											
2.	January 10, 2023	1. Report of Limited Meetings Agenda 2. Report of Limited Meetings Agenda 3. Report of TelkomClick 2023 4. Operational Performance Report & Revenue W1 January 2023																	
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√	√	√	√	√	√	√	√	N/A											
3.	January 17, 2023	1. Operational Performance Report, Revenue & SI Program Action Based YtD December 2022 (Outlook) 2. Report of Update New Telkom Corporate Uniform 3. Report of Limited Meetings Agenda																	
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√	√	√	√	√	√	√	-	N/A											
4.	January 24, 2023	1. Report of Telkom Performance YtD December 2022 2. Update litigation cases EoY 2022 3. Handling/Negotiating with Sekar for the Implementation of the Five BMs: PKB IX dan Employee Transfer Policy																	
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√	√	√	√	√	√	√	√	N/A											
5.	January 27, 2023	1. Operational Performance Report and Revenue YtD December (Closing) 2022 and W3 January 2023 2. Report of Limited Meetings Agenda																	
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